

## Problem 8-11

**Goal:** Select most cost effective generator

**Given:**

Minimum Acceptable Return	12.0%	MARR
Design:	<b>Steam</b>	<b>Gas Turbine</b>
Fixed Capital Investment	\$600,000	\$400,000
Fuel Costs	\$160,000	\$230,000
Maintenance expenses	\$12,000	\$15,000
Insurance & Taxes	\$18,000	\$12,000
Depreciation recovery perio	20	10
Salvage Value	\$0	\$0

**Approach:** Incremental Investment paired comparison  
 calculate delta Investment  
 calculate straight line annual depreciation, (Investment - zero salvage)/life  
 calculate delta savings for each item, then sum to total savings, then delta ROI  
 compare to MARR, accept one and discard other

Alternate approach: Minimum Acceptable Return as an expense  
 add 12% of each investment to costs and choose design with lowest cost

**Calculations:**

Design:	Steam	Gas Turbine	Compare Gas & Steam:
Fixed Capital Investment	\$600,000	\$400,000	\$200,000 additional investment
Fuel Costs	\$160,000	\$230,000	\$70,000 savings from
Maintenance expenses	\$12,000	\$15,000	\$3,000 additional investment
Insurance & Taxes	\$18,000	\$12,000	(\$6,000) added cost
Depreciation charge	\$30,000	\$40,000	\$10,000 reduced depreciation
Incremental Cost Savings with Steam			\$77,000 annual Steam savings
Incremental Investment			\$200,000
Incremental ROI			<b>38.50%</b>
			<b>ACCEPT</b>

<b>Answer</b>	<b>Recommend</b>	<b>Steam Boiler</b>
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**Alt. Calculations:**

Design:	1	2
Fixed Capital Investment	\$600,000	\$400,000
Sum of Operating Costs	\$220,000	\$297,000
MARR expense	\$72,000	\$48,000
Venture Cost =	<b>\$292,000</b>	\$345,000

**Accept Minimum Annual Venture Cost:** \$292,000 = MIN(E50:F50)  
**lowest** **highest**

<b>Answer</b>	<b>Recommend</b>	<b>Steam Boiler</b>
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